PEOPLES DEMOCRATIC PARTY
KWARA STATE CHAPTER

KWARA PEOPLE FIRST

- SECURE
- PRODUCTIVE
- PROSPEROUS

THE SBK MANIFESTO

A Covenant with the People of Kwara



ENGR. SULAIMAN BOLAKALE KAWU ("SBK")

Dan-Iya Ngari of Ilorin • Hasken Lafiagi Emirate

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THE PEOPLE'S CONTRACT WITH

ENGR. SULAIMAN BOLAKALE KAWU ("SBK")

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PUBLICATION-ALIGNED REVISED MANIFESTO
Aligned with the Kwara State Transformation Policy Blueprint 2027–2035,
K2027 Publication Edition, Version 11 (issued 19 October 2026).

HOW THIS MANIFESTO IS ORGANISED

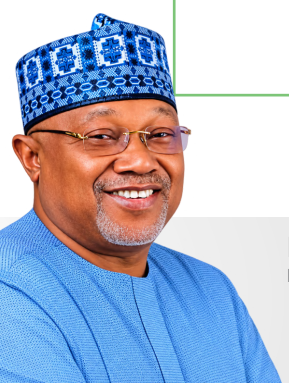
This manifesto tells one connected story:

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introduces the Candidate's motivation, values and reason for seeking office. 06

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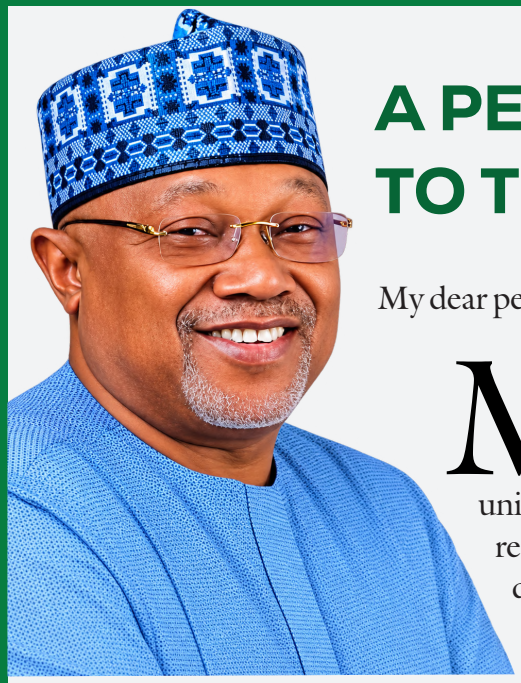


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A PERSONAL MESSAGE TO THE PEOPLE OF KWARA

My dear people of Kwara State,

My commitment to service began many years ago at Government Secondary School, Ilorin. I remember a classmate who often came to school hungry. His uniform was worn, his books were few, and many things the rest of us took for granted were beyond his reach. Yet, every day, he came to school. He was intelligent. He had dreams. What he lacked was not ability, but the opportunity and support to fulfil his potential.

His story taught me a lesson I have never forgotten **poverty must never be allowed to determine a person's destiny.** Behind every statistic about poverty is a real person—a child who wants to learn, a farmer who wants to produce, a young person searching for opportunity, or a family simply hoping for a better life.

That understanding has guided me throughout my career. Through my work in rural electrification and community development, I travelled across Kwara and saw our people's realities firsthand. I saw communities without reliable electricity, good roads, quality healthcare or adequate schools. I met farmers, women and young people working hard but held back by circumstances beyond their control.

I came to understand that development is not about projects alone. **It is about people.** Electricity must create livelihoods. Roads must connect farms to markets. Schools must equip our children for the future. Healthcare must protect every family.

Every government policy must answer one simple question: **How will this improve the lives of our people?**

For many years, people encouraged me to seek the office of Governor. I hesitated because I had not intended to enter partisan politics. But as hardship deepened and the call to serve grew stronger, I could no longer stand aside.

Kwara is at a defining moment. Families are struggling. Young people need opportunities. Farmers need support and safe access to their land. Insecurity—particularly in Kwara North and South—is threatening lives and livelihoods.

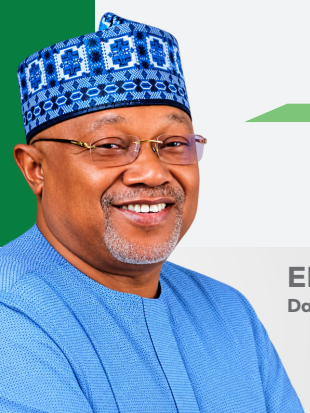
These challenges are connected, and they require leadership that understands our communities, unites our people and acts with urgency. My decision to seek office is not driven by personal ambition. **It comes from a deep concern for our people and a sincere desire to use my experience to improve their lives.**

This manifesto is my covenant with you: to protect our people, restore essential services, create opportunities and govern with integrity, fairness and discipline.

I have never forgotten that young boy who came to school hungry but refused to surrender his dreams. His story is the story of thousands of Kwarans whose potential is waiting to be unlocked. It is for them that we must build a Kwara where every child has a fair chance, every community matters, and no part of our state is left behind.

Together, we will restore hope, strengthen security, deepen unity and unlock the promise of our state—not only for ourselves, but for generations to come. I invite every Kwaran, at home and abroad, to join us.

This is our Kwara. It belongs to all of us. And together, we will transform it.



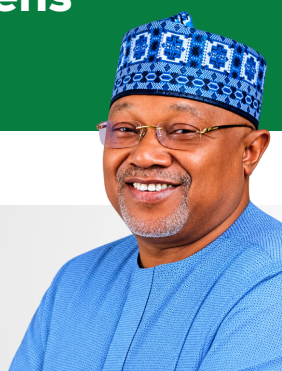
THE CHOICE BEFORE KWARA

The 2027 election must be more than a contest for office. It must be a choice about how Kwara will be governed and what ordinary people should reasonably expect from their government.

The choice is between government by announcement and government by measurable results; between scattered projects and connected development; between temporary hand-outs and lasting opportunity; between decisions made for a few and a People First government that serves every community fairly.

Our offer is practical and disciplined. We will protect life, restore productive communities and secure essential services before prestige projects. We will maintain and complete viable inherited assets before multiplying new ones. We will invest in people as deliberately as we invest in infrastructure. We will build capability rather than distribute temporary favours, crowd in responsible investment rather than make government own every venture and grow revenue by growing the economy and improving service—not by harassing citizens and small businesses.

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WHY I WANT TO SERVE

I want to serve because I have seen too many capable people held back by conditions that thoughtful and effective government can change. I have seen communities waiting for reliable electricity, water and roads; farmers unable to reach their land or markets safely; young people searching for a fair chance; families struggling to obtain healthcare; and public servants expected to deliver without the tools and support they need.

These are not distant policy questions to me. My work in the National Electric Power Authority and the Rural Electrification Agency took me into communities and required me to turn public decisions into functioning services. As Director of Procurement and Project Monitoring, I worked across institutions, managed complex processes, respected due process and followed projects from approval through implementation. I learned that a project has value only when it works, is maintained and improves people's daily lives.

I have also tried to serve outside formal office. I have responded, within my means, to communities seeking power and water, students at risk of losing opportunity and families facing illness or hardship. I naturally engage with people. I go to them, listen, ask questions, stay in touch and follow through because another person's difficulty matters to me. This is the spirit in which I seek to govern.

My training as a professional engineer taught me that good intentions do not produce results on their own. Delivery requires sound planning, realistic costing, disciplined execution, monitoring and maintenance. My career in the public service also taught me that even the best plan will fail unless capable officers have clear responsibilities, proper tools, fair welfare, authority and accountability.

My career in the public service also taught me that even the best plan will fail unless capable officers have clear responsibilities, proper tools, fair welfare, authority and accountability.

A Governor cannot personally perform every technical task. The Governor must understand the people's needs, set clear priorities, appoint capable people, coordinate institutions, make responsible decisions, monitor execution and account honestly for results. These are the habits I will bring to the nine Promises to the People, which reflect the concerns Kwarans have raised through the survey and consultations.



OUR COVENANT WITH THE PEOPLE OF KWARA

This manifesto is my covenant with the people of Kwara. At its heart is one Governing Commitment:

THE GOVERNING COMMITMENT

We will protect our people, restore essential services and unlock productive opportunities—governing with fairness and discipline to deliver measurable, sustainable results.

Our Governing Identity

Governing idea	Kwara People First
Vision	A united and secure Kwara with capable people, reliable essential infrastructure, a diversified productive economy, trusted institutions and fair opportunity for every citizen.
Mission	To protect lives and livelihoods, build human capability, connect communities to opportunity, enable enterprise and innovation, mobilise responsible investment and manage public resources transparently for balanced and sustainable development.
Values	• Service • Integrity • Fairness • Competence • Inclusion • Accountability • Sustainability
Leadership standard	Listen. Respond. Partner. Plan. Deliver. Verify. Account.
First-term test	Safer communities, functioning services, better learning and health, stronger livelihoods, responsible investment, fairer regional opportunity and renewed public trust.



How the Covenant Is Organised

3 Pillars, 9 Promises, 18 Programmes

Our commitment will be pursued through three connected pillars and expressed in nine clear Promises to the People. The accompanying 2027–2035 Blueprint sets out the 18 Flagship Programmes through which these promises will be delivered.

3 PILLARS

Our three pillars representing three broad priorities are

Pillar 1, Security and Infrastructure, will protect lives and connect communities to reliable roads, water, power, transport and digital services.

Pillar 2, Human Capital Development, will improve learning, healthcare, skills, inclusion and opportunity.

Pillar 3, Economic Diversification and Empowerment, will help farms and businesses become more productive, attract responsible investment and create sustainable livelihoods.

A cross-cutting commitment to capable government, fair revenue and ONE Kwara supports all three.

The pillars work together rather than as separate lists. Security enables farming, schooling, travel and trade. Infrastructure connects people to services and markets. Healthy, educated and skilled citizens power enterprise. A more diversified economy creates jobs, improves household incomes and generates the revenue needed to sustain security, services and opportunity.

9 PROMISES

Nine Promises to the People.
The manifesto is organised around the following Nine Promises to the People.

18 PROGRAMMES

Eighteen Flagship Programmes
18 Blueprint's Flagship Programmes provide the detailed actions, institutional responsibilities, financing, sequencing and performance measures required for delivery.

PILLAR 1	PROMISES to the people	PROGRAMMES Blueprint alignment and public meaning
SECURITY & INFRASTRUCTURE	**Safe Communities**	**Programme (1) — Security: Secure Kwara.** Lawful coordination, prevention, faster response, affected-community recovery and voluntary safe return.
	Connect Kwara	**Programme (2) — Roads and Mobility: Link Kwara.** Priority roads, mobility, land, housing and maintained public assets connecting people to services and opportunity.
	Reliable Essentials	**Programme (3) — Water: Safe Water for Kwarans;** **Programme (4) — Environment: Clean and Green Kwara;** **Programme (5) — Electricity and Connectivity: Power and Connect Kwara.** Reliable essential services for homes, communities, public facilities and enterprise.

PILLAR 2	PROMISES to the people	PROGRAMMES How we deliver the promises
HUMAN CAPITAL DEVELOPMENT	**Every Child Learning**	**Programme (6) — Education: Every Kwara Child Learning.** Foundational learning, supported teachers, safe schools, STEM, digital learning and technical pathways.
	Health in Every Ward	**Programme (7) — Health: Kwara Care and Protection.** Functional primary healthcare, essential drugs, referrals, insurance, prevention and health protection.
	Skills, Youth, Women and Opportunity	**Programme (8) — Skills and Employment: Kwara Skills for Jobs;** **Programme (9) — Youth and Women: Kwara Youth and Women Empowerment;** **Programme (10) —Social Development: Kwara Inclusion and Social Protection;** **Programme (11) —Sports and Culture: Kwara Sports and Culture.** Transparent pathways to capability, dignity and opportunity.



PILLAR 3	PROMISES to the people	PROGRAMMES Blueprint alignment and public meaning
ECONOMIC DIVERSIFICATION & EMPOWERMENT	**Farm-to-Prosperity**	**Programme 12 — Agriculture: Kwara Agriculture and Food Systems.** Secure value chains, productive assets, storage, processing, markets and a carefully controlled Food Access Pilot.
	Enterprise, Industry and New Economies	**Programme 13 — Enterprise and Industry: Kwara Enterprise and Industry;** **Programme 14 — Investment and Natural Resources: Invest Kwara;** **Programme 15 — Innovation and Technology: Innovate Kwara.** Enterprise growth, responsible investment and new economic opportunity.
	Government That Works, Fair Revenue and ONE Kwara	**Programme 16 — Civil Service and Pensioners: Service Reform and Welfare;** **Programme 17 — Revenue: Kwara Revenue;** **Programme 18 — Regional Development and Equity: ONE Kwara.** The cross-cutting machinery for capable government, fiscal resilience and fair regional opportunity.



How the Nine Promises to the People Fit the Three Pillars

The Nine Promises to the People set out below are the public commitments on which citizens should judge the administration. Promises 1–3 sit under Pillar 1; Promises 4–6 sit under Pillar 2; and Promises 7–8 sit under Pillar 3. Promise 9 supports all three pillars by strengthening the public service, revenue system and ONE Kwara equity framework. The manifesto can therefore be read and understood on its own. The separate 2027–2035 Blueprint does not introduce a different agenda; it translates these same nine promises into 18 detailed Flagship Programmes, with fuller implementation, financing, sequencing and performance arrangements.

PILLAR 1	PILLAR 2	PILLAR 3
SECURITY & INFRASTRUCTURE	**HUMAN CAPITAL DEVELOPMENT**	**ECONOMIC DIVERSIFICATION & EMPOWERMENT**
PROMISES 1–3 **PROGRAMMES 1–5** Safe people. Connected communities. Reliable services.	**PROMISES 4–6** **PROGRAMMES 6–11** Every child learning. Every family healthier. Every talent valued.	**PROMISES 7–8** **PROGRAMMES 12–15** Productive farms. Strong enterprises. Better jobs. Shared prosperity.

CROSS-CUTTING PROMISE 9 BLUEPRINT PROGRAMMES 16–18
Government that works, fair revenue and ONE Kwara—supporting all three pillars.



HOW THIS COMPACT SERVES

The nine Promises to the People apply to every Kwaran, but they must be experienced in the daily lives of real people. The Compact therefore connects statewide policy to the communities, workers and livelihood groups whose safety, dignity and opportunity government must improve.

Who must see themselves	Who this includes	What the Compact must mean
Communities and households	Rural and urban communities; affected and displaced households; women, children, older people and persons with special needs.	Safety, essential services, inclusion, fair regional opportunity and responsive government.
Learning and health	Students, teachers, parents, health workers, patients and vulnerable families.	Functional schools and health services, supported professionals, fair access and reliable referrals.
Livelihoodsand enterprise	Farmers, traders, market women, transporters, artisans, MSMEs, creatives, sportspeople, technology talent and investors.	Safer production, fair rules, finance pathways, functioning infrastructure, skills, markets and sustainable income.
Publicserviceand community leadership	Civil servants, pensioners, traditional institutions, faith institutions, community leaders and organised labour.	Capable institutions, dignified treatment, consultation, fair entitlements and accountability for results.

Cross-cutting groups—especially young people, women, persons with special needs and rural communities—must not be confined to one programme. Their access and outcomes will be tracked across all relevant promises.



THE COVENANT IN ACTION: THREE PILLARS AND NINE PROMISES

Pillar 1: Security and Infrastructure

FIRST-TERM OUTCOME People should be able to farm, learn, trade, travel and worship with greater safety, while priority communities gain more reliable access to roads, water, power, transport and digital services.

Security and infrastructure are the foundation of daily life and economic activity. A road that cannot be used safely does not connect a farmer to market. A health centre without water or power cannot serve a family. A new public asset without maintenance quickly becomes another abandoned promise. Our approach will therefore connect safety, access, functionality and maintenance.

PROMISE 1 SAFE COMMUNITIES

Security that is locally informed, lawfully coordinated and accountable.

BLUEPRINT FLAGSHIP PROGRAMME #1 — Security: Secure Kwara

THE CHALLENGE

Insecurity has caused deaths, abductions, displacement, abandoned farms, disrupted schooling and restricted access to markets and services in vulnerable communities. Communities often hold valuable local knowledge, but incident records, reporting, lawful coordination, survivor support and recovery arrangements are fragmented.

What the State can lawfully do: Kwara State can coordinate with federal security agencies, organise accountable state-supported safety structures, strengthen farmer–security and community liaison, support early warning and emergency response, and lead recovery assistance for affected communities.

OUR PROMISE

We will build a lawful, intelligence-led and locally informed state security-support system that strengthens federal response, protects productive corridors, supports affected and host communities, and enables voluntary safe return and livelihood restoration when verified conditions permit.



WHAT THIS MEANS FOR PEOPLE

For farmers, traders, students, worshippers, transporters and affected communities, this means safer routes, earlier warning, more reliable response and support to restore productive life.

WHAT WE WILL DO

1. Establish a State Security and Intelligence Coordination Council and 24/7 coordination centre with clear operating protocols.
2. Strengthen farmer–security liaison, school-safety plans, emergency reporting and community early-warning networks.
3. Improve lighting, communications and lawful surveillance at verified flashpoints, with privacy and procurement safeguards.
4. Create a dated, sourced incident and affected-community register; map priority security, farming, school, worship and transport corridors; and monitor response and recovery with federal agencies, local governments, traditional institutions and communities.
5. Verify, retrain, identify, equip and supervise forest guards and community safety volunteers under accountable command.
6. Support affected, displaced and host households through trauma care, survivor and family assistance, drug-abuse prevention, youth opportunity, conflict mediation and community reconciliation.

WHAT CITIZENS SHOULD SEE BY 2031

1. A sustained reduction in violent incidents from a verified 2026 baseline.
2. Shorter emergency-response times in priority corridors.
3. All state-supported guards and volunteers verified, trained, identified and accountable.
4. More farms, schools, markets, health services and worship centres restored to safe use, with voluntary safe return and livelihood recovery tracked in priority communities.

PROMISE 2 CONNECT KWARA

Roads, mobility, land, housing and maintained public assets that connect people to opportunity.

BLUEPRINT FLAGSHIP PROGRAMME #2 — Roads and Mobility: Link Kwara

THE CHALLENGE

Poor road conditions, weak rural access, unsafe or disordered transport, inadequate drainage, poorly maintained public assets and unplanned urban growth increase the cost of farming, trade, schooling, healthcare and housing.



OUR PROMISE

We will prioritise the connections that carry the greatest value for safety, livelihoods and access to essential services, and we will maintain what government builds.

WHAT THIS MEANS FOR PEOPLE

For rural and urban communities, farmers, transporters, traders and investors, this means roads and public assets selected for safety, service access and economic value—and maintained after completion.

WHAT WE WILL DO

1. Publish a road-priority framework based on safety, farm-to-market access, population served, service gaps, economic value and regional balance.
2. Rehabilitate strategic rural, inter-community and township roads in phased, affordable packages after engineering, security, access and climate-risk appraisal.
3. Strengthen routine and preventive road maintenance, drainage, bridge safety and road signage.
4. Prepare integrated mobility plans for Ilorin and priority towns, improve safe and orderly transport terminals, and develop evidence-led land and housing services through viable partnerships.
5. Apply and enforce modern spatial plans, development controls and serviced-growth corridors to reduce unplanned expansion, protect drainage and transport corridors, and prevent unsafe or environmentally damaging urban growth.
6. Create and publish a state asset register, with a responsible owner and maintenance provision for every major public asset.
7. Improve land administration, project location disclosure and public-asset management so that growth is orderly, transparent and connected to services.

WHAT CITIZENS SHOULD SEE BY 2031

1. More of the priority road network maintained in good or fair condition.
2. Reduced travel time and transport cost on selected economic and service corridors.
3. Every completed priority asset assigned a maintenance owner and funded plan.
4. Safer, more orderly mobility and more transparent land, housing and public-asset services in priority locations.



PROMISE 3 RELIABLE ESSENTIALS

Safe water, clean communities, reliable power, affordable broadband and useful digital public services.

BLUEPRINT FLAGSHIP PROGRAMMES 3, 4 & 5
#3: Safe Water for Kwarans; #4: Clean and Green Kwara; #5: Power and Connectivity Kwara

THE CHALLENGE

Too many households and public facilities experience unreliable water and electricity. Poor sanitation, drainage and waste management reduce health and quality of life, while weak or costly connectivity excludes citizens and businesses from modern services and opportunity.

OUR PROMISE

We will restore functionality before multiplying facilities, direct power to essential and productive uses, and judge success by reliable service—not the number of projects announced.

WHAT THIS MEANS FOR PEOPLE

For households, schools, health facilities, markets and businesses, this means water, sanitation, power and connectivity that function reliably rather than projects that merely exist on paper.

WHAT WE WILL DO

1. Audit and rehabilitate viable waterworks, treatment plants, reservoirs and distribution systems, supported by water-quality testing, downtime reporting and funded maintenance.
2. Use boreholes and small water schemes only where verified need, hydrogeology and sustainable maintenance make them appropriate.
3. Map drainage, flood, sanitation, waste and illegal-dumping hotspots; publish service standards; and use performance-based partnerships for cleaner communities and waste recovery.
4. Assess and, where commercially viable, pilot waste buy-back, recycling and resource-recovery centres in selected markets and communities, with transparent pricing, environmental safeguards, private-sector participation and verified employment and waste-diversion outcomes.
5. Develop a bankable state power plan and prioritise solar or hybrid power for primary healthcare centres, water facilities, schools, security locations, public-service sites and productive clusters.



6. Facilitate viable mini-grids, embedded generation and productive-energy solutions for underserved communities, markets and enterprises.
7. Map broadband access, quality and affordability; expand connectivity through fair right-of-way and infrastructure-sharing arrangements; and digitise priority public services with accessibility, interoperability, privacy, cybersecurity and service-uptime safeguards.

WHAT CITIZENS SHOULD SEE BY 2031

1. A rising share of public water systems and water points passing functionality and quality tests, with repair times reported.
2. Cleaner communities, better-functioning drainage and transparent waste-service performance in priority settlements.
3. More priority public facilities, security sites and productive clusters served by reliable, functioning power solutions.
4. More citizens and businesses using affordable connectivity and digital public services that are reliable, secure and demonstrably useful.



Pillar 2: Human Capital Development

FIRST-TERM OUTCOME Children learn better, families receive dependable primary care, young people and women gain capabilities and opportunity, and vulnerable citizens are protected with dignity.

Buildings matter, but people matter more. A classroom is valuable when a child learns. A health centre is valuable when trained staff, drugs, water, power and referral systems work together. A skills programme is valuable when a participant gains employment, income or a viable enterprise. We will therefore measure human development by results in people's lives, not by ceremonies and announcements.

PROMISE 4 EVERY CHILD LEARNING

Safe schools, stronger teaching and pathways from foundational learning to the future of work.

BLUEPRINT FLAGSHIP PROGRAMME #6 — Education: Every Kwara Child Learning

THE CHALLENGE

Many children attend school without achieving the literacy, numeracy, digital and practical skills needed to thrive. Teacher shortages and distribution gaps are especially difficult in rural areas and specialist subjects.

OUR PROMISE

We will make learning—not buildings alone—the organising purpose of education policy. Every child should be in a safe school, taught by a supported teacher and given a pathway to progress.

WHAT THIS MEANS FOR PEOPLE

For children, students, teachers and parents, this means supported teachers, safer schools, fair rural deployment, stronger learning and credible pathways from education to opportunity.



WHAT WE WILL DO

1. Publish a school-condition, teacher-distribution and learning baseline, disaggregated by Local Government Area (LGA), sex, disability and school level.
2. Repair the most critical classrooms, water, sanitation and hygiene (WASH) facilities, laboratories and workshops using transparent need criteria.
3. Recruit and deploy teachers according to verified shortages, particularly in rural communities, science, technology, engineering and mathematics (STEM), and technical subjects.
4. Invest in continuous teacher development, instructional leadership and merit-based recognition. Review verified promotion, leave-bonus, housing and posting difficulties affecting teachers, and develop lawful, affordable incentives for qualified teachers serving in rural, underserved and hard-to-reach communities.
5. Strengthen foundational literacy and numeracy, STEM, digital learning, technical education, inclusive education and school-to-work guidance.
6. Provide transparent, merit- and need-based scholarships and talent pathways, tied to public value and verified eligibility.

WHAT CITIZENS SHOULD SEE BY 2031

1. Annual improvement in foundational literacy and numeracy from a published baseline.
2. Better teacher distribution and fewer unfilled priority teaching positions.
3. Improved attendance, transition and completion, particularly for vulnerable learners.
4. More schools meeting basic safety, WASH, teaching and learning standards.

PROMISE 5 HEALTH IN EVERY WARD

Primary healthcare that works when families need it.

BLUEPRINT FLAGSHIP PROGRAMME #7 — Health: Kwara Care and Protection

THE CHALLENGE

Families lose time, income and sometimes lives when primary healthcare lacks staff, essential drugs, equipment, water, power or a functioning referral pathway. General hospitals and tertiary referral services also struggle when staffing, remuneration, equipment, training and working conditions are weak. Industrial disputes, unresolved entitlements and the loss of skilled professionals can further place innocent lives at risk.



OUR PROMISE

We will build a connected health system that protects patients and supports the professionals who care for them. Functional primary healthcare will remain the foundation, linked to stronger general hospitals, dependable referral pathways and appropriate tertiary-care services. Essential care must not depend on income, status or political connection.

WHAT THIS MEANS FOR PEOPLE

For patients, families and health professionals, this means functional facilities, essential medicines, reliable referrals, fair access, supported workers and transparent resolution of verified workforce concerns.

WHAT WE WILL DO

1. Audit staffing, opening hours, drugs, diagnostics, equipment, water, power, referral capacity and service readiness across primary healthcare centres and priority general hospitals, and publish a phased improvement plan.
2. Develop a costed Health Workforce and Retention Plan covering recruitment, deployment, rural service, safety, working conditions, career development and retention.
3. Engage medical and health-worker associations through a standing consultative framework and maintain lawful continuity arrangements for emergency, maternal, child and other essential services during disputes.
4. Verify lawful salary deductions, Consolidated Medical Salary Structure implementation, allowances and outstanding health-worker entitlements, and adopt a transparent and affordable resolution framework.
5. Introduce properly appraised incentives for qualified professionals serving in rural, underserved and hard-to-reach communities.
6. Strengthen continuous professional development and transparent medical and health-professional scholarships tied to verified State workforce needs and appropriate service obligations.
7. Strengthen maternal, newborn and child health, immunisation, nutrition, mental health, non-communicable disease prevention and other essential services.
8. Improve essential-medicine availability through transparent procurement, stock monitoring and accountability.
9. Expand sustainable health-insurance access for informal workers, rural households and vulnerable citizens.
10. Use ambulances, mobile outreach and telemedicine only within mapped referral, staffing, maintenance and clinical-governance systems.
11. Partner transparently with private, faith-based and appropriate tertiary providers where they can close verified access gaps affordably.



WHAT CITIZENS SHOULD SEE BY 2031

1. Every ward progressively served by functional primary healthcare meeting the published minimum standard, with stronger general-hospital and referral performance.
2. Reduced essential-drug stock-outs and more reliable equipment, diagnostics, water and power in participating facilities.
3. Improved staffing, retention, skilled attendance, immunisation, referral completion and sustainable insurance coverage.
4. More timely and transparent administration of verified health-worker remuneration, entitlements and workplace grievances.
5. Public reporting of patient outcomes, workforce conditions and facility functionality—not buildings or announcements alone.

PROMISE 6 SKILLS, YOUTH, WOMEN AND OPPORTUNITY

Employer-linked skills; dedicated youth and women pathways; social protection; sports, culture and routes to contribution.

BLUEPRINT FLAGSHIP PROGRAMMES - #8, 9, 10 and 11
#8 Kwara Skills for Jobs; #9 Kwara Youth and Women Empowerment; #10 Kwara Inclusion and Social Protection; #11 Kwara Sports and Culture

THE CHALLENGE

Many young people complete schooling or training without a credible connection to employers, markets, finance or enterprise support. Young people and women also face distinct barriers to finance, technology, procurement, markets, networks and leadership. Persons with special needs, older people and children at risk face additional barriers that public policy must deliberately remove.

OUR PROMISE

We will connect skills to real economic opportunity; create dedicated, transparent pathways for young people and women; protect dignity; and judge skills, inclusion, social-protection, sports and cultural programmes by sustained outcomes rather than participation figures alone.

WHAT THIS MEANS FOR PEOPLE

For young people, women, students, artisans, athletes, creatives, persons with special needs and vulnerable households, this means transparent pathways to capability, work, enterprise, participation and protection.



WHAT WE WILL DO

1. Build employer-validated training, certification and apprenticeship pathways in ICT, renewable energy, construction, agribusiness, logistics, creative industries and advanced trades.
2. Strengthen IVTEC and other technical pathways through legally and academically sound partnerships with employers and relevant institutions.
3. Track completion, certification, placement, income or enterprise outcomes at six and twelve months after publicly funded training.
4. Complete an age- and sex-disaggregated opportunity assessment and expand transparent access to finance, procurement, markets, digital tools, mentorship and leadership for young people and women, with safeguards against political capture.
5. Apply gender, youth and disability tests to budgets and programmes; improve accessibility; and use verified social registries to protect older people, persons with special needs, children at risk, displaced households and families facing shocks.
6. Rehabilitate priority sports facilities and strengthen school, community, talent, cultural, heritage and creative-enterprise pathways using transparent selection and safeguarding standards.
7. Connect universities, technical institutions, enterprise clusters and credible partners to youth entrepreneurship, innovation, remote work, civic participation and sustainable enterprise.

WHAT CITIZENS SHOULD SEE BY 2031

1. More participants progressing into verified employment, income or viable enterprise, with results tracked at six and twelve months.
2. Published criteria and disaggregated outcome reporting for youth, women, skills, finance, procurement and opportunity programmes.
3. Improved access, participation and verified outcomes for women, young people, persons with special needs, older citizens and households facing shocks.
4. Stronger pathways from sport, culture and civic participation to skills, leadership, income and enterprise.



Pillar 3: Economic Diversification and Empowerment

FIRST-TERM OUTCOME More Kwarans earn sustainable incomes through productive agriculture, resilient enterprises, industry, services, innovation and responsible investment.

Empowerment must mean more than temporary distributions. It must give people the security, infrastructure, capability, finance, market access and fair rules needed to produce, trade, invest and prosper. Our economic strategy will connect agriculture and food systems, enterprise and markets, responsible investment and industry, tourism, creativity, innovation and digital opportunity—applying the cross-cutting ONE Kwara equity lens to every location and investment decision.

PROMISE 7 FARM-TO-PROSPERITY

From secure production to storage, processing, markets and better incomes.

BLUEPRINT Programme #12 — Agriculture: Kwara Agriculture and Food Systems

THE CHALLENGE

Farmers face insecurity, high input and transport costs, weak extension, limited irrigation, post-harvest losses, poor storage and uncertain markets. Vulnerable households also face food-price pressure. Agricultural action must strengthen production and markets without creating poorly controlled schemes that leak public resources or displace existing livelihoods.

OUR PROMISE

We will organise agricultural support around viable value chains and each zone's comparative advantage, connecting smallholders to security, water, inputs, mechanisation, extension, finance, storage, processing and reliable buyers. We will also test a controlled, time-bound food-access intervention for verified vulnerable households.

WHAT THIS MEANS FOR PEOPLE

For farmers, cooperatives, rural women and young producers, this means safer production, better inputs and extension, storage, processing, finance, insurance and reliable markets that improve real incomes.



WHAT WE WILL DO

1. Update and implement a Kwara Agriculture and Food Systems Plan built around verified zonal advantages, food safety, climate resilience and measurable farmer income.
2. Establish farmer–security liaison and prioritise safe access to productive farming corridors.
3. Expand viable dry-season and climate-smart agriculture through irrigation, water management and institutional partnerships.
4. Improve access to certified inputs, mechanisation hire, extension, animal health, market information, finance and insurance.
5. Support aggregation, storage, cold chain, traceability and agroprocessing where production volumes and private offtake make them sustainable.
6. Review legacy agricultural assets and publish transparent options for recovery, partnership or disposal in the public interest.
7. Integrate cooperatives, women, young people and smallholders into value-chain contracts and market access.
8. After verified security clearance, support returning farmers and fishing communities through transparent, time-bound restoration of productive assets, inputs, extension and market access; do not encourage premature return.
9. Design and publish a controlled People's Food Access Pilot after design, affordability and readiness review for verified vulnerable households in selected high-need locations, using existing markets, cooperatives and qualified retailers where practicable. Set a funding ceiling, transparent prices, beneficiary and supplier controls, grievance channels and independent evaluation before any expansion.

WHAT CITIZENS SHOULD SEE BY 2031

1. Higher yields and income in selected value chains from verified baselines.
2. Reduced post-harvest losses and stronger access to storage, processing and offtake.
3. More smallholders, women and young farmers connected to finance, insurance and markets.
4. Increased private investment in viable agricultural and agro-processing chains, alongside independently assessed evidence on the affordability, leakage, market effects and household benefit of any food-access intervention.



PROMISE 8 ENTERPRISE, INDUSTRY AND NEW ECONOMIES

Help businesses grow, attract responsible investment and create jobs across enterprise, markets, industry, responsible mining, tourism, culture, innovation and the digital economy.

BLUEPRINT Programmes #13, 14 & 15
#13 Kwara Enterprise and Industry; #14 Invest Kwara; #15 Innovate Kwara

THE CHALLENGE

Entrepreneurs face difficult permits, multiple levies, limited finance, unreliable infrastructure and weak access to markets. Large industrial, mining, tourism or digital promises fail when land, power, roads, water, security, skills, safeguards, anchor markets and responsible investors are not ready.

OUR PROMISE

We will make Kwara easier for responsible businesses, focus on a limited pipeline of viable serviced corridors, clusters and destinations, and connect local firms, universities and talent to investment, supply chains, markets, innovation and skilled work.

WHAT THIS MEANS FOR PEOPLE

For traders, MSMEs, artisans, transporters, creatives, technology firms and investors, this means fairer rules, fewer arbitrary charges, easier government services, finance readiness, market access and responsible investment.

WHAT WE WILL DO

1. Create transparent Enterprise and Youth Innovation financing pathways, subject to legislation, appropriation, governance and readiness tests, using guarantees, competitive support and business development rather than political disbursement.
2. Partner with the Bank of Industry (BOI), financial institutions, cooperatives and private investors to crowd in finance and reduce political capture.
3. Activate a One-Stop Investment Desk with published service standards and an investor issue-and-resolution log; prepare an appraised project pipeline; and convene a Kwara Economic and Investment Summit that produces a public Investment and Jobs Compact with named owners and milestones.
4. Assess a limited number of agro-industrial, logistics, mineral-beneficiation or circular-economy zones along viable trade and production corridors. Any zone must first demonstrate market demand, suitable land, community consent and safeguards, reliable infrastructure, compliance with federal requirements and an affordable operating model.



5. Prioritise agro-processing, logistics, construction materials, light manufacturing, tourism and hospitality, creative services, business-process outsourcing, software and responsible mineral value addition—only after commercial, legal, title, security, environmental and community validation.
6. Modernise selected markets and commercial clusters through co-designed investment in water, sanitation, fire safety, storage, energy, digital payments, logistics and grievance channels that protect existing livelihoods.
7. Help capable Kwara firms compete through transparent local-supplier opportunities, standards, export readiness, e-commerce, quality assurance and productive digital adoption without lowering quality.
8. Build Innovate Kwara through a focused ecosystem map, university–industry partnerships, competitive incubation, performance-based skills and enterprise support, and routes into software, data, digitally traded services, creative production and export markets.

WHAT CITIZENS SHOULD SEE BY 2031

1. Shorter and more transparent turnaround times for business and investment services, with fewer unlawful levies and unresolved complaints.
2. More supported enterprises surviving, growing, adopting productive technology and creating sustained employment.
3. Increased responsible private capital mobilised into operational productive, tourism, creative, digital and value-chain opportunities, with local linkages and safeguards.
4. More local firms and Kwara talent participating competitively in formal supply chains, investment projects, innovation partnerships and export opportunities.



Cross-Cutting Promise 9

The first eight promises express the citizen outcomes under the three policy pillars. Promise 9 supplies the capable public service, fair revenue system and geographic-equity discipline required to deliver every pillar across every LGA and senatorial zone.

PROMISE 9 GOVERNMENT THAT WORKS, FAIR REVENUE AND ONE KWARA

A capable public service, dignity for workers and pensioners, fair revenue and transparent opportunity across every LGA and zone.

BLUEPRINT Programmes #16, 17 & 18
#16 Service Reform and Welfare; #17 Kwara Revenue; #18 ONE Kwara

THE CHALLENGE

Every promise depends on a capable, ethical and motivated public service. Yet opaque administration of entitlements, unresolved pension and benefit obligations, weak performance systems, multiple taxation and uneven development can undermine trust and delivery.

OUR PROMISE

We will pair demanding public-service performance with fair and sustainable welfare, timely administration of lawful salaries, pensions and benefits, fair revenue compliance and transparent ONE Kwara geographic equity. No worker, pensioner, community, LGA or zone should be neglected or left unable to understand how government decisions are made.

WHAT THIS MEANS FOR PEOPLE

For civil servants, pensioners, taxpayers, traditional institutions and every LGA, this means capable government, fair treatment, lawful entitlements, consultation, responsible revenue and explainable regional opportunity.

WHAT WE WILL DO

1. Publish service standards for timely salaries, pensions and verified statutory benefits, with clear escalation routes and accessible Public Service and Pensioners' Resolution Desks.



2. Reconcile workforce, payroll, pension, gratuity, leave-bonus and outstanding obligations independently, protect lawful rights, and publish an affordable phased resolution plan.
3. Modernise recruitment, posting, promotion, succession, records and training around competence, fairness, service need and geographic inclusion; issue performance agreements and publish moderated MDA results.
4. Modernise revenue administration through digital systems, taxpayer education, data protection and independent complaint resolution; eliminate unlawful multiple taxation and publish approved taxes, rates and channels.
5. Publish monthly aggregate revenue and quarterly budget performance, assessing IGR in real terms and against recurring obligations rather than nominal naira alone.
6. Publish an annual Geographic Equity Statement and geo-tag major projects by LGA and senatorial zone, showing selection criteria, budgets, progress, functionality and maintenance responsibility.
7. Develop Regional Opportunity Compacts for Kwara North, Central and South, connecting verified local strengths and gaps to statewide prosperity without automatic equal spending quotas or separate manifestos.

WHAT CITIZENS SHOULD SEE BY 2031

1. More reliable and prompt administration of lawful salaries, pensions, and benefits, with verified obligations resolved through a published phased plan.
2. A more capable public service; published MDA performance results, and faster resolution of worker and pensioner complaints.
3. Sustainable real revenue growth with fairer compliance, fewer unlawful levies, and prompt public disclosure.
4. Visible and explainable investment across every LGA and zone, with Regional Opportunity Compacts and progressive narrowing of priority gaps.



HOW MY EXPERIENCE SUPPORTS THE NINE PROMISES

1. **Promise 1: Safe Communities.** Working in rural and underserved communities taught me that security begins with trust, local knowledge, prevention and a government that responds. I understand how roads, lighting, communications and viable livelihoods support safety. I will bring communities, traditional institutions, local governments and federal security agencies into lawful coordination, while insisting on clear responsibility and support for people whose lives and livelihoods have been disrupted.

2. **Promise 2: Connect Kwara.** As an engineer and project monitor, I understand that roads, mobility, land services and public assets must form a connected system. I will prioritise the routes and facilities that give people safer access to farms, schools, health services and markets. I will also insist that projects are properly designed, costed, completed and maintained rather than scattered for political visibility.

3. **Promise 3: Reliable Essentials.** Rural electrification showed me the difference between installing equipment and delivering a dependable service. Electricity must power healthcare, water, learning and enterprise. The same standard must apply to water, sanitation, drainage, waste services, broadband and digital government. We will restore viable systems, publish service standards and measure whether citizens actually receive reliable services.

4. **Promise 4: Every Child Learning.** The classmate whose hunger and hardship first shaped my understanding of service remains central to why I am seeking office. Ability is widely distributed, but opportunity is not. I want every child to learn in a safe and functional school, supported by capable teachers and the basic conditions needed to fulfil his or her potential. Government must pay attention to learning, not merely to school buildings.

5. **Promise 5: Health in Every Ward.** My work taught me that a health facility cannot protect a family without electricity, water, equipment, essential medicines, trained staff and a working referral system. My personal encounters with families facing illness have made the human cost of weak services equally clear. I will apply the same discipline of functionality, maintenance and accountability to primary healthcare in every ward.



6. **Promise 6: Skills, Youth, Women and Opportunity.** I have met talented young people, women and vulnerable citizens whose ambition is greater than the opportunities available to them. I believe government should remove barriers and provide fair pathways to education, relevant skills, productive support, finance, markets, sport, culture and dignified work. Selection must be transparent, and success must be measured by sustained livelihoods and progress rather than the number of beneficiaries announced.

7. **Promise 7: Farm-to-Prosperity.** My engagement with rural communities brought me close to farmers constrained by insecurity, poor roads, unreliable power and water, weak storage and limited market access. I understand that supporting agriculture requires a connected chain from safe production to processing and sale. We will focus on functioning infrastructure, verified support and stronger value chains that improve farmer incomes and food security.

8. **Promise 8: Enterprise, Industry and New Economies.** Engineering, procurement and project monitoring taught me how institutions, infrastructure, investment and disciplined execution must work together. Businesses need reliable services, fair rules, timely government decisions and access to markets. I will support responsible investment, local enterprise, innovation and technology while protecting public value and ensuring that projects create real jobs and durable opportunity in Kwara.

9. **Promise 9: Government That Works, Fair Revenue and ONE Kwara.** I know the importance of a capable public service because I have been a public servant. I understand the pain of officers who are expected to deliver without adequate tools, fair welfare, career support or confidence in retirement. I will respect their dignity while requiring performance and accountability. We will plan carefully, spend responsibly, protect taxpayers, provide prompt and timely feedback to citizens and give every part of Kwara fair and explainable attention.

These promises are therefore not detached campaign statements. They arise from what I have seen, what I have learned and how I have tried to serve.

I ask Kwarans to judge the consistency between my record and this Compact.

My undertaking is to care, listen, plan, deliver and remain accountable until public promises become practical improvements in people's lives.



THE ENABLERS: HOW WE WILL GOVERN AND DELIVER

The three pillars can succeed only if government itself works differently. To work differently, we commit to the following principles that would enable the 18 Blueprint Flagship Programmes and the Nine Promises to the People.

1. Standards That Apply to Every Promise

a. ONE Kwara fairness across every LGA and senatorial zone, using published criteria based on service deprivation, minimum service floors, population, insecurity and vulnerability, economic connectivity, readiness, historic balance, and maintenance responsibility.
b. A published post-inauguration State Baseline, including dated affected-community, facility, service, public-asset, and project-distribution registers; baseline-dependent numerical targets will be adopted only after costing and delivery-capacity review.
c. Evidence, comparative advantage, legal competence, affordability, readiness, value for money, environmental and social safeguards, delivery capacity and full lifecycle cost tested before major commitments proceed.
d. A named owner, budget link, location, milestones, key performance indicators, evidence source, and public quarterly status for every major commitment.
e. Open and competitive procurement, transparent partner choice and disclosure of material contract and project information.
f. Partnership with federal and local governments, traditional and faith institutions, communities, civil society, universities, development institutions, the private sector, and the Kwara diaspora—while a government institution stays accountable for the public outcome.
g. Honest reporting that distinguishes announcements, approvals, awards and expenditure from completed outputs, functional services and verified public benefit.
h. Independent citizen insight and a feedback-to-action system that records concerns, provides prompt acknowledgement and timely substantive feedback, tracks resolution against published standards and shows what government changed as a result.



2. Honest, Capable and Inclusive Government

We will,

a. Base appointments on competence, integrity, inclusion, and fair representation.
b. Issue annual performance agreements and publish evidence-based quarterly and annual scorecards for commissioners, permanent secretaries and all ministries, departments, and agencies.
c. Support a professional civil service with the tools, training, mobility, succession planning, and capability it needs; recognise high-performing teams; and address persistent failure lawfully, consistently and with due process.
d. Citizen budgets, quarterly budget performance, procurement plans, material contract awards, and project status published in accessible formats.
e. Protect workforce and payroll integrity through lawful audits and due process, while pairing demanding performance management with fair, transparent and fiscally sustainable employee welfare.
f. Governor's zonal forums, radio phone-in programmes, community meetings, town halls, complaints channels and participatory planning institutionalised across the State.
g. Credible local democracy and stronger local planning, service reporting, and citizen oversight.

3. Communicate Honestly. Listen Independently. Act Visibly.

We will,

a. Report verified progress in plain language, clearly distinguishing what has been announced, approved, and funded, awarded, underway, completed, functional and producing measurable public benefit.
b. Publish material delays, shortfalls, corrective actions, and revised timelines. The public dashboard—not political publicity—will be the authoritative record of delivery performance.
c. Establish an Independent Delivery and Citizen Insight Panel, selected through transparent criteria, to conduct citizen-experience surveys, field verification and spot checks, and test official reports against conditions on the ground.
d. Provide accessible feedback channels—including telephone, SMS, WhatsApp, online platforms, LGA service desks, town halls and protected whistleblowing—with reference numbers, prompt acknowledgement, timely substantive feedback and published standards for response, escalation and closure. Where resolution takes longer, citizens will be told why, who is responsible and when the next update is due.



e. Publish a quarterly 'You Said—We Did—We Could Not Yet Do' report and show how credible feedback and independent findings changed policies, budgets, programmes, or corrective action.

4. ONE Kwara: Geographic Equity and Regional Opportunity

ONE Kwara is Blueprint Flagship Programme 18 and the cross-cutting geographic-equity commitment. Fairness does not mean dividing every project mechanically into equal thirds. It means using transparent evidence so that insecurity, vulnerability, minimum-service gaps, population, economic opportunity, readiness, historic balance, and maintenance responsibility are considered together.

We will,

a. Publish an annual Geographic Equity Statement and project location, budget, award, progress, functionality, and completion by LGA and senatorial zone.
b. Develop Regional Opportunity Compacts for Kwara North, Central and South to connect local strengths and service gaps to the statewide Blueprint programme portfolio.
c. Protect sparsely populated, remote, and vulnerable communities from exclusion while addressing urban pressures and investing where public value and opportunity are strongest.
d. Consult communities and LGAs early, publish the reasons for allocation and trigger corrective action where a place or vulnerable group is persistently left behind.

5. Funding Discipline

Where the money will come from: our commitments will be financed through a realistic combination of State internally generated revenue, federal statutory transfers, reprioritised capital expenditure, grants, development finance, responsible partnerships and—only where prudent and lawful—borrowing for justified capital investment. No new fund, allowance or large programme will be launched without verified costing, a lawful funding source and protection for salaries, pensions, essential operations and maintenance.

We will,

a. Cost before launch: scope, lifecycle cost, funding source, procurement route and measurable public benefit.



b. Protect essentials: salaries, pensions, basic operations and maintenance treated as core obligations.
c. Borrow responsibly: debt subject to law, affordability, transparent approval and clear project value.
d. Control partnership risk: value-for-money, contingent-liability and affordability reviews for public-private partnerships.
e. Maintain assets: every new capital project includes an operations and maintenance plan.

6. Partnerships for Transformation

Government cannot finance, own or deliver every part of Kwara's transformation. It will lead directly where constitutional responsibility and public interest require; regulate and enable where others can deliver effectively; and co-invest only where shared resources and capabilities are necessary.

We will,

a. Mobilise federal agencies, local governments, investors, development institutions, universities, civil society, professional and faith-based organisations, traditional institutions, communities, and the Kwara diaspora according to their capabilities and lawful roles.
b. Publish a delivery compact for every major partnership, stating the public need, beneficiaries, responsible government institution, partner obligations, financing, milestones, safeguards, performance measures, and grievance arrangements.
c. Select partners transparently and lawfully, and test public-private partnerships, guarantees and co-investments for affordability, value for money, fiscal risk, and lifecycle cost.
d. Report partnership expenditure, service quality, and public benefit through the same dashboard used for government-funded programmes, with independent verification.
e. Keep government accountable for the public outcome and keep the right to redesign, suspend, or end partnerships that do not deliver or protect the public interest.

7. Test New Policy Options Before Committing Public Funds

The nine promises and 18 Blueprint Flagship Programmes remain our adopted governing agenda. Other ideas may deserve consideration after inauguration, when government can test them against verified data and actual conditions. Identifying an option for assessment does not approve it or commit public funds.



We will,

a. Assess additional options—including specialised economic or production zones, targeted tax or employment incentives, waste buy-back and resource-recovery models, subsidy arrangements, emerging security technologies and other proposals—only after examining actual demand, assets, fiscal space, legal authority, delivery capacity and stakeholder effects.
b. Proceed only where an option addresses a clearly defined public problem and demonstrates comparative advantage, value for money, affordability, lawful authority, environmental and social safeguards, transparent delivery arrangements and measurable benefits. Options that fail these tests will be redesigned, deferred or excluded.
c. Learn selectively from successful Nigerian and international jurisdictions while adapting useful lessons to Kwara's people, institutions, constitutional responsibilities, resources, fiscal capacity and delivery realities. We will not copy any external model wholesale.

8. A Public Delivery Cycle

KWADU will be a small, skilled coordination and assurance function in the Governor's Office—not a parallel government. It will link every promise to programme, budget, procurement, location, outcome, and evidence; support ministries rather than duplicate them; publish status and corrective action; and transfer capability into the public service. Its administrative activation will not wait for legislation, while the legal options appraisal will decide whether a Bill should be sent after the required legal and institutional appraisal.

Our cycle will entail the following,

When	What citizens should see
Quarterly	On Track, Watch, Off Track or Completed scorecard, with reasons, corrective action and a "You Said—We Did—We Could Not Yet Do" report.
Annually	Citizen report audited financial information, MDA performance and recognition/consequence review, independent citizen-experience findings, programme review and next-year targets.



Mid-term	Independent outcome review and transparent reprioritisation.
End of term	Completion report against every manifesto promise and the first-term roadmap for the 18 Blueprint Flagship Programmes.

9. What We Will Not Do

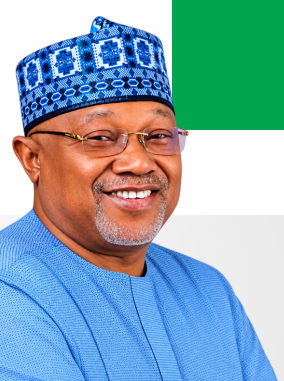
a. We will not sacrifice life and essential services for prestige projects.
b. We will not abandon viable inherited projects merely because another administration started them.
c. We will not announce major programmes before they are scoped, costed, and assigned to a responsible institution.
d. We will not politicise loans, grants, scholarships, or social protection.
e. We will not use multiple taxation or intimidation as a substitute for growing the economy.
f. We will not describe a project as achieved merely because it was announced, funded, awarded, supplied, or commissioned; we will report it as a result only when it is functional and produces verified public benefit.
g. We will not present a partnership agreement or memorandum as an achievement before the partner's obligations and sustained public benefit have been independently verified.



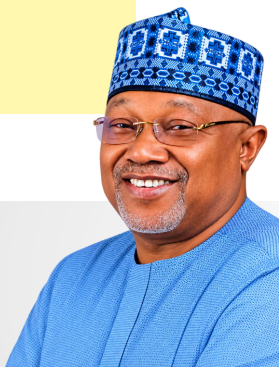
HOW THE PEOPLE WILL JUDGE US

Citizens will judge the administration against the same Nine Promises to the People set out in this manifesto. Following initial verification and costing, government will publish the verified 2026/2027 starting position, programme costing and annual targets. Each quarterly scorecard will report the nine promises and identify the supporting Blueprint Flagship Programmes: Programmes 1–5 under Pillar 1, Programmes 6–11 under Pillar 2, Programmes 12–15 under Pillar 3, and cross-cutting Programmes 16–18 under Promise 9. Announcements, approvals, awards and expenditure will be clearly distinguished from completed outputs, functional services and verified public benefit.

Promise to the People	What citizens will use to judge delivery	What progress should show
1. Safe Communities	Violent incidents, fatalities, abductions, emergency response, displacement, reopening of farms and services, voluntary safe return and livelihood recovery	**Sustained reduction in insecurity, faster response and verified recovery in priority communities**
2. Connect Kwara	Road and bridge condition, rural access, travel time, mobility, land services, public-asset functionality and maintenance	**Safer and easier movement, lower journey costs and more functional, maintained public assets**
3. Reliable Essentials	Safe-water reliability and quality; waste and drainage services; power at priority sites; broadband access; digital-service uptime and use	**More reliable essential services, faster repairs, cleaner communities and greater productive connectivity**



Promise to the People	What citizens will use to judge delivery	What progress should show
4. Every Child Learning	Foundational literacy and numeracy, attendance, completion, teacher competence and distribution, school safety and basic learning standards	**Annual improvement in learning and more children taught in safe, functional schools**
5. Health in Every Ward	Wards meeting the functional PHC standard, drug availability, referrals, skilled maternal care, immunisation and insurance coverage	**Every ward progressively served by dependable primary healthcare meeting the published minimum standard**
6. Skills, Youth, Women and Opportunity	Certification, job placement, income, enterprise survival, access to finance and markets, inclusion, social protection, sports and cultural progression	**More people—especially young people, women and vulnerable citizens—moving into sustained work, enterprise, leadership and opportunity**
7. Farm-to-Prosperity	Yield, post-harvest loss, farmer income, storage, processing, finance, insurance, market access and independently verified food-access outcomes	**Rising productivity and farmer incomes, stronger value chains and evidence-led food support**



Promise to the People	What citizens will use to judge delivery	What progress should show
8. Enterprise, Industry and New Economies	Firm survival, sales, jobs, compliance time and cost, responsible investment, operational projects, technology adoption, local linkages and exports	**Stronger businesses, lower operating friction, productive investment and more sustained jobs**
9. Government That Works, Fair Revenue and ONE Kwara	Salary and pension timeliness, verified obligations, MDA performance, real revenue growth, taxpayer complaints, project distribution, citizen feedback and trust	**More capable government, dignified treatment of workers and pensioners, fairer revenue, transparent regional opportunity and rising public trust**



OUR INVITATION TO CITIZENS

Government cannot build Kwara alone. Citizens, communities, traditional and faith institutions, local governments, civil society, professionals, organised labour, businesses and the diaspora all have a role. Our responsibility as government will be to create trust, coordinate action, remove barriers and account honestly for results.

1. **Tell us what is working and what is failing and confirm whether projects and services in your community function as reported.**

2. **Use the public dashboard and accessible feedback channels, retain your reference number and hold the responsible institution to its published response standard.**

3. **Participate in listening forums, citizen-experience surveys and independent community monitoring.**

4. **Protect public assets and reject political capture of community programmes.**

5. **Pay lawful taxes through approved channels and demand accountability in return.**

6. **Partner with government to create opportunity, support learning and build safer communities.**



MY CLOSING MESSAGE AND COVENANT

My fellow Kwarans, our State of Harmony deserves leadership equal to the character and potential of its people.

A prosperous Kwara is built by all of us, not by government alone. Government must lead, protect our people, restore essential services, create a fair environment for opportunity, coordinate partners, listen to citizens and account openly for results. I accept that responsibility.

We will protect life before prestige, complete what is viable, connect projects rather than scatter them, invest in people rather than use them and create opportunity that lasts beyond an election season.

We will tell the truth about progress and setbacks. We will seek evidence beyond official reports, listen through channels that protect honest voices and correct what is not working.

> **We will measure success by whether families feel safer; whether children are learning; whether health centres work; whether water, power and digital services function; whether farmers can produce and sell; whether vulnerable households can access fair support; whether young people can build a future; whether businesses can grow and investment creates jobs; whether every zone receives explainable attention; and whether citizens can once again trust their government.**



Citizens who raise concerns will receive prompt acknowledgement and timely, substantive feedback. Where a matter cannot be resolved immediately, government will explain why, identify the responsible institution and state the next action and update date.

We will measure success by whether families feel safer; whether children are learning; whether health centres work; whether water, power and digital services function; whether farmers can produce and sell; whether vulnerable households can access fair support; whether young people can build a future; whether businesses can grow and investment creates jobs; whether every zone receives explainable attention; and whether citizens can once again trust their government. Kwara's future is our shared responsibility. I undertake to govern to the best of my ability, with humility, integrity, fairness and discipline, and to remain accountable to you.

Together, we will build a secure, productive and prosperous Kwara.

May God help us and bless Kwara State.

THE SBK MANIFESTO

- Safe people
- Connected communities
- Capable citizens
- Productive enterprise
- Fair opportunity
- Shared prosperity



KWARA PEOPLE FIRST

• SECURE • PRODUCTIVE • PROSPEROUS

